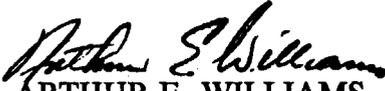


Foreword

This is the ninth publication in the *Engineer Memoirs series* of career interviews. The series contains the selected recollections of major figures in recent Corps history. These memoirs lend important perspective to decision-making, now and in the future. By making these recollections available, the series preserves and shares the knowledge and experience of retired Corps officers and civilians.

I recommend this publication to all members of the engineer family and to all those interested in the history of the Corps of Engineers.


ARTHUR E. WILLIAMS
Lieutenant General, USA
Commanding